Lia Investment Limited

(Incorporated in the British Virgin Islands with limited liability)

WORLD-LINK LOGISTICS (ASIA) HOLDING LIMITED
環宇物流(亞洲)控股有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 6083)

JOINT ANNOUNCEMENT
(1) COMPLETION OF THE SALE AND PURCHASE OF THE SALE SHARES IN WORLD-LINK LOGISTICS (ASIA) HOLDING LIMITED;
(2) MANDATORY UNCONDITIONAL CASH OFFER BY GET NICE SECURITIES LIMITED FOR AND ON BEHALF OF LIA INVESTMENT LIMITED TO ACQUIRE ALL THE ISSUED SHARES OF WORLD-LINK LOGISTICS (ASIA) HOLDING LIMITED (OTHER THAN THOSE SHARES ALREADY OWNED BY AND/OR AGREED TO BE ACQUIRED BY LIA INVESTMENT LIMITED AND PARTIES ACTING IN CONCERT WITH IT);
(3) APPOINTMENT OF JOINT INDEPENDENT FINANCIAL ADVISERS; AND
(4) RESUMPTION OF TRADING

Financial adviser to the Offeror

天風國際
TF INTERNATIONAL

Joint independent financial advisers to the Independent Board Committee

百惠金控 PATRONS

AURELIUS
CORPORATE FINANCE

THE SALE AND PURCHASE AGREEMENT

The Board was informed by the Vendors that on 9 July 2026 (after trading hours), the Offeror and Purchaser B (as purchasers) and the Vendors (as vendors) entered into the Sale and Purchase Agreement, pursuant to which the Vendors agreed to sell and transfer, and the Purchasers agreed to purchase, 326,876,000 Shares in aggregate, representing approximately 65.14% of the total issued share capital of the Company as at the date of this joint announcement, for a total cash Consideration of HK$244,241,747.20, which is equivalent to HK$0.7472 per Share. Specifically, the sales and purchases of Sale Shares contemplated under the Sale and Purchase Agreement were as follows:

(a) the Offeror agreed to purchase 244,964,000 Sale Shares in aggregate, representing approximately 48.81% of the total issued share capital of the Company as at the date of this joint announcement, from Vendor A, Vendor B, Vendor D and Vendor E for a total cash consideration of HK$183,037,100.80; and

(b) Purchaser B agreed to purchase 81,912,000 Sale Shares in aggregate, representing approximately 16.32% of the total issued share capital of the Company as at the date of this joint announcement, from Vendor C and Vendor F for a total cash consideration of HK$61,204,646.40.

Completion took place on 17 July 2026. Immediately following the Completion, none of the Vendors holds any Share.

THE CONSORTIUM AGREEMENT

On 9 July 2026, the Offeror and Purchaser B entered into the Consortium Agreement in relation to the conduct and implementation of the Offer.

THE SHARE CHARGES

On 9 July 2026, as a continuing security for the payment and discharge of all obligations of the Offeror and other obligors to Get Nice pursuant to the finance documents in connection with the Loan Facilities, (a) the Offeror entered into Share Charge (Offeror); and (b) Purchaser B and Qianshan Management entered into Share Charge (Purchaser B), in each case in favour of Get Nice.

MANDATORY UNCONDITIONAL CASH OFFER

Immediately prior to the Completion, none of the Offeror, Purchaser B, their respective ultimate beneficial owners and parties acting in concert with any of them was interested in any Shares or other relevant securities (as defined in Note 4 to Rule 22 of the Takeovers Codes) of the Company. Immediately after the Completion and as at the date of this joint announcement, the Offeror, Purchaser B, their respective ultimate beneficial owners and parties acting in concert with any of them are interested in an aggregate of 326,876,000 Shares, representing approximately 65.14% of the total issued share capital of the Company.

Accordingly, pursuant to Rule 26.1 of the Takeovers Code, the Offeror is required to make a mandatory unconditional cash offer for all the issued Shares (other than those Shares already owned and/or agreed to be acquired by the Offeror and the parties acting in concert with it) immediately following the Completion.

Get Nice will, for and on behalf of the Offeror, make the Offer to acquire all of the Offer Shares on the terms to be set out in the Composite Document to be issued in compliance with the Takeovers Code on the following basis:

For each Offer Share...HK$0.7472 in cash

The Offer Price of HK$0.7472 per Offer Share is equivalent to the Consideration of HK$0.7472 per Sale Share paid by the Purchasers to the Vendors pursuant to the Sale and Purchase Agreement. The Offer will be unconditional in all respects and will not be conditional upon acceptances being received in respect of a minimum number of Shares or any other conditions.

The Offeror will not increase the Offer Price as set out above. Shareholders and potential investors should be aware that, following the making of this statement, the Offeror will not be allowed to increase the Offer Price and the Offeror does not reserve the right to increase the Offer Price.

Principal terms of the Offer are set out in the section headed "Mandatory Unconditional Cash Offer" below in this joint announcement.

Total Value of the Offer

As at the date of this joint announcement, the Company has 501,843,114 Shares in issue. Assuming there is no change in the issued share capital of the Company and based on the Offer Price of HK$0.7472 per Offer Share, the total issued share capital of the Company is valued at approximately HK$374,977,174.78.

Based on the 501,843,114 Shares in issue as at the date of this joint announcement and excluding the 326,876,000 Shares held in aggregate by the Offeror, Purchaser B, their respective ultimate beneficial owners and parties acting in concert with any of them immediately after the Completion, a total of 174,967,114 Shares will be subject to the Offer. Based on the Offer Price of HK$0.7472 per Offer Share, the total consideration payable under the Offer would be HK$130,735,427.58 in the event that the Offer is accepted in full.

Confirmation of Financial Resources

The Offeror intends to finance the consideration payable under the Offer in full by the Loan Facilities granted to the Offeror by Get Nice which is secured by, among others, the Share Charges and the Personal Guarantees. TFI, being the financial adviser to the Offeror in respect of the Offer, is satisfied that sufficient financial resources are available to the Offeror to satisfy the payment obligations upon full acceptance of the Offer.

Maintaining the Listing Status of the Company

The Offeror intends to maintain the listing of the Shares on the Stock Exchange following the close of the Offer. Pursuant to the Listing Rules, if, at the close of the Offer, less than the minimum prescribed percentage applicable to the Company, being 25% of the total issued Shares, are held by the public or if the Stock Exchange believes that: (i) a false market exists or may exist in the trading of the Shares; or (ii) there are insufficient Shares in public hands to maintain an orderly market, then it will consider exercising its discretion to suspend dealings in the Shares until the prescribed level of public float is restored. In such circumstances, the respective directors of the Offeror and the Company will undertake to the Stock Exchange to take appropriate steps as soon as possible following the close of the Offer to ensure sufficient public float exists in the Shares after the close of the Offer.

GENERAL

Independent Board Committee and Joint Independent Financial Advisers

Pursuant to Rule 2.1 of the Takeovers Code, the Independent Board Committee comprising the independent non-executive Directors who, save for their shareholdings as disclosed below, have no direct or indirect interest in the Offer, namely Mr. Mak Tung Sang, Mr. Jung Chi Pan, Peter and Ms. Lai, Bibiana Wing Ying, has been established by the Company to advise the Independent Shareholders as to whether the Offer is fair and reasonable and as to the acceptance of the Offer. For the avoidance of doubt, Mr. Mak Tung Sang beneficially owns 64,000 Shares and Mr. Jung Chi Pan, Peter beneficially owns 64,000 Shares as at the date of this joint announcement.

Patrons Capital and Aurelius have been appointed by the Company with the approval of the Independent Board Committee as the Joint Independent Financial Advisers to advise the Independent Board Committee in respect of the Offer and, in particular, as to whether the Offer is fair and reasonable and as to the acceptance of the Offer.

The advice of the Joint Independent Financial Advisers and the recommendations of the Independent Board Committee will be included in the Composite Document to be despatched to the Independent Shareholders.

Despatch of the Composite Document

Pursuant to Rule 8.2 of the Takeovers Code, the Offeror is required to despatch the Composite Document (accompanied by the relevant form(s) of acceptance and transfer) to the Independent Shareholders no later than 21 days after the date of this joint announcement, or such later date as the Executive may approve in accordance with the Takeovers Code.

It is the intention of the Offeror and the Company to combine the offer document and the Company's board circular in the Composite Document. In accordance with the Takeovers Code, the Composite Document will contain, among others, (i) further details of the Offer; (ii) the expected timetable of the Offer, (iii) a letter of recommendation from the Independent Board Committee to the Independent Shareholders in relation to the Offer; and (iv) a letter of advice from the Joint Independent Financial Advisers to the Independent Board Committee and the Independent Shareholders in relation to the Offer.

Further announcement(s) will be made when the Composite Document is despatched.

RESUMPTION OF TRADING

At the request of the Company, trading in the Shares on the Stock Exchange has been halted with effect from 9:00 a.m. on 10 July 2026 pending publication of this joint announcement. Application has been made by the Company to the Stock Exchange for the resumption of trading in the Shares with effect from 9:00 a.m. on 20 July 2026.

WARNING

This joint announcement is made in compliance with the Takeovers Code for the purpose of, among other things, informing the Shareholders of the Offer to be made. Shareholders and potential investors of the Company should note that the Independent Board Committee has yet to consider and evaluate the Offer. The Directors make no recommendation as to the fairness or reasonableness of the terms of the Offer or as to the acceptance of the Offer in this joint announcement, and strongly recommend the Shareholders not to form a view on the Offer unless and until they have received and read the Composite Document, including the letter of recommendation of the Independent Board Committee and the letter of advice from the Joint Independent Financial Advisers in respect of the Offer.

Shareholders and potential investors of the Company are reminded to exercise caution when dealing in the Shares. Those who are in doubt as to the action should consult a licensed securities dealer or registered institutions in securities, bank manager, solicitor, professional accountant or other professional advisers.

THE SALE AND PURCHASE AGREEMENT

The Board was informed by the Vendors that on 9 July 2026 (after trading hours), the Offeror, Purchaser B and the Vendors entered into the Sale and Purchase Agreement pursuant to which the Vendors agreed to sell and transfer, and the Offeror and Purchaser B agreed to purchase the Sale Shares, being 326,876,000 Shares in aggregate, representing approximately 65.14% of the total issued share capital of the Company as at the date of this joint announcement, for a total cash Consideration of HK$244,241,747.20, equivalent to HK$0.7472 per Sale Share.

Date

9 July 2026

Parties

(i) The Offeror (as purchaser);

(ii) Purchaser B (as purchaser); and

(iii) the Vendors (as vendors).

Subject matter

Pursuant to the Sale and Purchase Agreement, the Vendors agreed to sell and transfer and the Offeror and Purchaser B agreed to purchase the Sale Shares, being 326,876,000 Shares in aggregate, representing approximately 65.14% of the total issued share capital of the Company as at the date of this joint announcement, free from all encumbrances and together with all rights and benefits attached and accrued to them from the receipt of the Consideration, for a total cash Consideration of HK$244,241,747.20, representing HK$0.7472 for each Share, in the following manner:

Vendor	Purchaser	Number of Sale Shares	Approximate % of the total issued share capital of the Company	Consideration paid to such Vendor
Vendor A	Offeror	143,796,000	28.65%	HK$107,444,371.20
Vendor B	Offeror	82,088,000	16.36%	HK$61,336,153.60
Vendor C	Purchaser B	76,060,000	15.16%	HK$56,832,032.00
Vendor D	Offeror	3,968,000	0.79%	HK$2,964,889.60
Vendor E	Offeror	15,112,000	3.01%	HK$11,291,686.40
Vendor F	Purchaser B	5,852,000	1.17%	HK$4,372,614.40
	Total:	**326,876,000**	**65.14%**	**HK$244,241,747.20**

The Consideration was agreed between the Offeror, Purchaser B and the Vendors after arm's length negotiations, taking into account (i) the historical operating and financial performance of the Group; and (ii) the performances and trading volumes of the Shares.

Undertakings

Director Appointment and Resignation

The Vendors jointly and severally agree and undertake,

(a) after the Completion, to cause the person(s) designated by the Offeror to be appointed as director(s) of the Company at the time specified by the Offeror; for the avoidance of doubt, such appointment shall not be earlier than the earliest date permitted under Rule 26.4 of the Takeovers Code; and

(b) after the Completion, to, or cause the Directors designated by the Vendors to, duly resign from their position(s) as the director(s) of the Company; for the avoidance of doubt, such resignation shall not be earlier than the earliest date permitted under Rule 7 of the Takeovers Code.

Non-Solicitation and Non-Competition

The Vendors jointly and severally agree and undertake that, for a period of three (3) years from the Completion Date:

(a) the Vendors and their affiliates shall not, directly or indirectly, control, hold, or operate any business or project in Hong Kong. Macau and the Greater Bay Area (including Guangzhou, Shenzhen, Zhuhai, Foshan, Huizhou, Dongguan, Zhongshan, Jiangmen and Zhaoqing) that competes with the principal business of the Group (including but not limited to establishing, investing in, managing, or participating in any competing enterprise or project); provided that this clause shall not restrict the Vendors if their voting rights and economic interests in such business or project do not exceed five percent (5%); and

(b) the Vendors and their affiliates shall not, directly or indirectly, solicit or employ any current employees, consultants, or key personnel of the Group, or induce them to leave the Group, nor assist any third party in doing so, in order to maintain the talent stability and operational continuity of the Group.

Assistance to Purchasers	Each of Vendor D and Vendor F agrees and undertakes, for the purpose of facilitating a smooth handover of the business and operation of the Company, to provide advice and assistance to the Purchasers in relation to the business and operation of the Company for a period of one year from Completion.

For the avoidance of doubt, each of the Purchasers acknowledges and agrees that the Vendors make no representations, warranties or undertakings (whether express or implied) regarding the operations, customers, suppliers, finances, performance, profits or other circumstances of the Company or any company within the Group (individually or collectively) following Completion.

Completion

Completion took place on the Completion Date, being 17 July 2026. Immediately following the Completion, none of the Vendors holds any Share.

The Consideration for the Sale Shares has been fully settled by the Offeror and Purchaser B in cash upon Completion, of which (i) HK$107,444,371.20, HK$61,336,153.60, HK$2,964,889.60 and HK$11,291,686.40 have been paid by the Offeror to Vendor A, Vendor B, Vendor D and Vendor E respectively, and (ii) HK$56,832,032.00 and HK$4,372,614.40 have been paid by Purchaser B to Vendor C and Vendor F respectively.

Immediately after the Completion and as at the date of this joint announcement, the Offeror, Purchaser B, their respective ultimate beneficial owners and parties acting in concert with any of them are collectively interested in 326,876,000 Shares, representing approximately 65.14% of the total issued share capital of the Company.

THE CONSORTIUM AGREEMENT

The Offeror and Purchaser B entered into the Consortium Agreement in relation to the conduct and implementation of the Offer.

Date

9 July 2026

Parties

(i) The Offeror; and

(ii) Purchaser B.

Principle Terms

(i) Each of the Offeror and Purchaser B agrees that the Offeror shall act as the sole offeror for the purposes of making and extending the Offer to the holders of the Shares (other than those Shares already owned by and/or agreed to be acquired by the Offeror and parties acting in concert with it). Purchaser B agrees that it shall not hold itself out as the offeror or a joint offeror in connection with the Offer.

(ii) Each of the Offeror and Purchaser B agrees that the Offeror shall assume the leading role and have all powers and authorities in the conduct and implementation of the sale and purchase of the Sale Shares pursuant to the Sale and Purchase Agreement and the Offer. Purchaser B shall use all reasonable endeavours to do (or procure to be done), and assist and co-operate with the Offeror in connection with conduct and implementation of the sale and purchase of the Sale Shares pursuant to the Sale and Purchase Agreement and the Offer.

(iii) Each of the Offeror and Purchaser B represents and warrants to the other party that, save as disclosed in this joint announcement, neither it nor any person acting in concert with it is interested in any other securities of the Company or has any right to subscribe, purchase or otherwise acquire any Shares or other securities in the Company.

(iv) Each of the Offeror and Purchaser B represents and warrants to the other party that, save as disclosed in this joint announcement, it has not, and none of the parties acting in concert with it has, purchased any Share within the six (6) months prior to the date of this joint announcement.

THE SHARE CHARGES

On 9 July 2026, the Offeror entered into Share Charge (Offeror) in favour of Get Nice, in respect of the fixed charge over all of the 244,964,000 Sale Shares acquired by the Offeror upon Completion and any Offer Shares to be acquired by the Offeror during the Offer Period and under the Offer, as a continuing security for the payment and discharge of all obligations of the Offeror and other obligors to Get Nice pursuant to the finance documents in connection with the Loan Facilities.

On 9 July 2026, Purchaser B (as chargor) and Qianshan Management (as the general partner of Purchaser B) entered into Share Charge (Purchaser B) in favour of Get Nice, in respect of the fixed charge over all of the 81,912,000 Sale Shares acquired by Purchaser B upon Completion, as a continuing security for the payment and discharge of all obligations of the Offeror and other obligors to Get Nice pursuant to the finance documents in connection with the Loan Facilities.

MANDATORY UNCONDITIONAL CASH OFFER

The Offer

Immediately prior to the Completion, none of the Offeror, Purchaser B, their respective ultimate beneficial owners and parties acting in concert with any of them was interested in any Shares or any other relevant securities (as defined in Note 4 to Rule 22 of the Takeovers Code) of the Company. Immediately following Completion and as at the date of this joint announcement, the Offeror, Purchaser B, their respective ultimate beneficial owners and parties acting in concert with any of them are interested in an aggregate of 326,876,000 Shares, representing approximately 65.14% of the total issued share capital of the Company.

Pursuant to Rule 26.1 of the Takeovers Code, immediately following Completion, the Offeror is required to make a mandatory cash offer for all the issued Shares (other than those already owned or agreed to be acquired by the Offeror and the parties acting in concert with it).

Get Nice will, for and on behalf of the Offeror, make the Offer to acquire all of the Offer Shares on the terms to be set out in the Composite Document to be issued in accordance with the Takeovers Code on the following basis:

For each Offer Share..HK$0.7472 in cash

Total value of the Offer

As at the date of this joint announcement, the Company has 501,843,114 Shares in issue and the Company does not have any other outstanding Shares, warrants, options, derivatives or other securities which are convertible into Shares or exchangeable into Shares or other relevant securities (as defined in Note 4 to Rule 22 of the Takeovers Code).

Assuming there is no change in the issued share capital of the Company and based on the Offer Price of HK$0.7472 per Offer Share, the total issued share capital of the Company is valued at HK$374,977,174.78.

Based on the 501,843,114 Shares in issue as at the date of this joint announcement and excluding the 326,876,000 Shares held in aggregate by the Offeror, Purchaser B, their respective ultimate beneficial owners and parties acting in concert with any of them immediately after the Completion, a total of 174,967,114 Shares will be subject to the Offer. Based on the Offer Price of HK$0.7472 per Offer Share, the total consideration payable under the Offer would be HK$130,735,427.58 in the event that the Offer is accepted in full.

Offer Price

The Offer Price of HK$0.7472 per Offer Share is equal to the Consideration of HK$0.7472 per Sale Share paid by the Purchasers to the Vendors pursuant to the Sale and Purchase Agreement.

The Company confirms that as at the date of this joint announcement, (i) it has not declared any dividend which is not yet paid; and (ii) it does not have any intention to declare or pay any future dividend or make other distributions prior to and including the date of close of the Offer. As the Offeror has made a no increase statement as set forth below, if a dividend or other distribution is paid or becomes payable in respect of the Offer Shares after the date of this joint announcement, the Offeror must reduce the Offer Price by an amount equal to the gross amount of such dividend or other distribution, so that the overall value receivable by the Independent Shareholder remains the same.

The Offeror will not increase the Offer Price as set out above. Shareholders and potential investors should be aware that, following the making of this statement, the Offeror will not be allowed to increase the Offer Price and the Offeror does not reserve the right to increase the Offer Price.

The Offer Price of HK$0.7472 per Offer Share represents:

(i) a discount of approximately 20.51% to the closing price of HK$0.9400 per Share as quoted on the Stock Exchange on the Last Trading Day;

(ii) a discount of approximately 25.58% to the average of the closing price as quoted on the Stock Exchange for the five trading days immediately prior to and including the Last Trading Day of approximately HK$1.0040 per Share;

(iii) a discount of approximately 21.26% to the average of the closing price as quoted on the Stock Exchange for the ten trading days immediately prior to and including the Last Trading Day of approximately HK$0.9490 per Share;

(iv) a discount of approximately 14.57% to the average of the closing price as quoted on the Stock Exchange for the thirty trading days immediately prior to and including the Last Trading Day of approximately HK$0.8747 per Share; and

(v) a premium of approximately 244.71% over the Group's audited consolidated net assets attributed to the Shareholders per Share of approximately HK$0.2168 as at 31 December 2025 (calculated based on (i) a total of 501,843,114 Shares as at the date of this joint announcement; and the Group's audited consolidated net assets attributable to the Shareholders of HK$108,782,000 as at 31 December 2025).

Highest and lowest trading prices

During the six-month period immediately preceding the commencement of the Offer Period and up to the Last Trading Day, the highest closing price of the Shares as quoted on the Stock Exchange was HK$1.1000 per Share on 8 July 2026; and the lowest closing price of the Shares as quoted on the Stock Exchange was HK$0.4850 per Share on 29 January 2026 and 30 January 2026.

Confirmation of financial resources

The Offeror intends to finance the consideration payable under the Offer in full by the Loan Facilities granted to the Offeror by Get Nice, which is secured by, among others, the Share Charges and the Personal Guarantees. TFI, being the financial adviser to the Offeror in respect of the Offer, are satisfied that sufficient financial resources are available to the Offeror to satisfy the payment obligations upon full acceptance of the Offer.

Effect of accepting the Offer

The Offer will be unconditional in all respects and will not be conditional upon acceptances being received in respect of a minimum number of Shares or any other conditions.

Acceptance of the Offer by any Independent Shareholders will be deemed to constitute a warranty by such person that all the Shares sold by such person under the Offer are fully paid, free from all liens, charges, encumbrances, rights of pre-emption and any other third party rights of any nature and together with all rights and benefits at any time accruing and attached to them, including the rights to receive all dividends and distributions, if any, declared, made or paid on or after the date on which the Offer is made, that is, the date of despatch of the Composite Document.

Acceptance of the Offer will be irrevocable and not capable of being withdrawn, except as permitted under the Takeovers Code.

Payment

Payment in cash in respect of acceptances of the Offer, net of seller's Hong Kong ad valorem stamp duty, will be made as soon as possible but in any event no later than seven (7) Business Days after the date of receipt of a duly completed and valid acceptance of the Offer. Relevant documents evidencing title of the Offer Shares must be received by or on behalf of the Offeror to render such acceptance of the Offer complete and valid pursuant to Rule 20.1 and Note 1 to Rule 30.2 of the Takeovers Code.

No fractions of a cent will be payable and the amount of the cash consideration payable to an Independent Shareholder who accepts the Offer will be rounded up to the nearest cent.

Hong Kong stamp duty

The seller's Hong Kong ad valorem stamp duty arising in connection with acceptance of the Offer at a rate of 0.1% of (i) the market value of the Offer Shares or (ii) the consideration payable by the Offeror in respect of the relevant acceptances of the Offer, whichever is higher, will be deducted from the cash amount payable by the Offeror to the relevant Independent Shareholder on acceptance of the Offer (where the stamp duty calculated includes a fraction of HK$1, the stamp duty would be rounded-up to the nearest HK$1).

The Offeror will arrange for payment of the seller's Hong Kong ad valorem stamp duty on behalf of the relevant Independent Shareholder accepting the Offer and will pay the buyer's Hong Kong ad valorem stamp duty in connection with the acceptance of the Offer and the transfer of the Offer Shares in accordance with the Stamp Duty Ordinance (Chapter 117 of the Laws of Hong Kong).

Taxation advice

Independent Shareholders are recommended to consult their own professional advisers if they are in any doubt as to the taxation implications of accepting or rejecting the Offer. None of the Offeror, parties acting in concert with the Offeror, the Company, and their respective ultimate beneficial owners, directors, officers, advisers, agents or associates or any other person involved in the Offer accepts responsibility for any taxation effects on, or liabilities of, any persons as a result of their acceptance or rejection of the Offer.

Overseas Shareholders

The Offeror intends to make the Offer available to all Independent Shareholders, including the Overseas Shareholders. However, the making and the implementation of the Offer to the Overseas Shareholders may be affected by and subject to the laws of the relevant jurisdictions in which such Overseas Shareholders reside or are located in. Overseas Shareholders who are citizens, residents or nationals of a jurisdiction outside Hong Kong should observe any applicable legal or regulatory requirements and, where necessary, seek independent legal advice. It is the responsibility of the Overseas Shareholders who wish to take any action in relation to the Offer to satisfy themselves as to the full observance of the laws and regulations of the relevant jurisdictions in connection with any such action (including the obtaining of any governmental or other consent which may be required or the compliance with other necessary formalities and the payment of any transfer or other taxes due in respect of such jurisdictions).

In the event that the receipt of the Composite Document by Overseas Shareholders is prohibited by any applicable laws and regulations or may only be effected upon compliance with conditions or requirements in such overseas jurisdictions that would be unduly onerous or burdensome (or otherwise not in the best interest of the Company or the Shareholders), the Composite Document, subject to the Executive's consent, may not be despatched to such Overseas Shareholders. In such circumstances, the Offeror will apply for any waiver as may be required pursuant to Note 3 to Rule 8 of the Takeovers Code at such time.

Any acceptance of the Offer by any Overseas Shareholder will be deemed to constitute a representation and warranty from such persons to the Offeror that the local laws and requirements have been complied with. Overseas Shareholders should consult their professional advisers if in doubt.

DEALINGS AND INTERESTS IN SECURITIES OF THE COMPANY

The Offeror confirms that as at the date of this joint announcement:

(i) save for the 244,964,000 Shares held by the Offeror and the 81,912,000 Shares held by Purchaser B, none of the Offeror, Purchaser B, their respective ultimate beneficial owners and any person acting in concert with any of them owns or has control or direction over any voting rights or rights over the Shares or convertible securities, warrants, options or derivatives of the Company;

(ii) none of the Offeror, Purchaser B, their respective ultimate beneficial owners and any person acting in concert with any of them has received any irrevocable commitment(s) to accept the Offer;

(iii) there is no outstanding derivative in respect of the securities in the Company which has been entered into by the Offeror, Purchaser B, any of their respective ultimate beneficial owners or any party acting in concert with any of them;

(iv) save for the Sale and Purchase Agreement, the Consortium Agreement and the Share Charges, there is no arrangement (whether by way of option, indemnity or otherwise) of any kind referred to in Note 8 to Rule 22 of the Takeovers Code in relation to the shares of the Offeror or the Shares and which might be material to the Offer;

(v) there is no agreement or arrangement to which the Offeror, Purchaser B, any of their respective ultimate beneficial owners or any party acting in concert with any of them is a party which relates to circumstances in which the Offeror may or may not invoke or seek to invoke a pre-condition or a condition to the Offer;

(vi) none of the Offeror, Purchaser B, their respective ultimate beneficial owners and any person acting in concert with any of them has borrowed or lent any relevant securities (as defined in Note 4 to Rule 22 of the Takeovers Code) in the Company;

(vii) save for the Sale and Purchase Agreement, none of the Offeror, Purchaser B, their respective ultimate beneficial owners and any person acting in concert with any of them has dealt for value in any Shares, warrants, options or derivatives of the Company or other securities convertible into Shares during the period commencing six months prior to the commencement of the Offer Period and up to and including the date of this joint announcement;

(viii) other than the Consideration paid by the Offeror and Purchaser B to the Vendors for the purchase of the Sale Shares pursuant to the Sale and Purchase Agreement, there is no other consideration, compensation or benefit in whatever form paid or to be paid by the Offeror, Purchaser B, their respective ultimate beneficial owners or any parties acting in concert with any of them to any of the Vendors and their respective beneficial owners or any parties acting in concert with any of them in connection with the sale and purchase of the Sale Shares;

(ix) save for the Sale and Purchase Agreement, there is no understanding, arrangement or agreement or special deal (as defined under Rule 25 of the Takeovers Code) between any Vendor, any of its beneficial owner(s) and/or any party acting in concert with any of them on one hand, and the Offeror, Purchaser B, any of their respective ultimate beneficial owners and/or any party acting in concert with any of them on the other hand; and

(x) there is no understanding, arrangement or agreement or special deal (as defined under Rule 25 of the Takeovers Code) between any Shareholder (other than the Vendors) on one hand, and the Offeror, Purchaser B, any of their respective ultimate beneficial owners and/or any party acting in concert with any of them on the other hand.

The Company confirms that, as at the date of this joint announcement, there is no understanding, arrangement or agreement or special deal (as defined under Rule 25 of the Takeovers Code) between any Shareholder on one hand, and the Company, its subsidiaries or associated companies on the other hand.

SHAREHOLDING STRUCTURE OF THE COMPANY

The shareholding structure of the Company (i) immediately prior to the Completion and (ii) immediately after the Completion and as at the date of this joint announcement are set forth as follows:

Shareholders	Immediately prior to the Completion		Immediately after the Completion and as at the date of this joint announcement	
	Number of Shares	*Approximate % (Note 1)*	*Number of Shares*	*Approximate % (Note 1)*
The Offeror and parties acting in concert with it				
– Offeror	–	–	244,964,000	48.81
– Purchaser B	–	–	81,912,000	16.32
Subtotal of the Offeror and parties acting in concert with it (including Purchaser B)			**326,876,000**	**65.14**
The Vendors				
– Vendor A	143,796,000	28.65	–	–
– Vendor B	82,088,000	16.36	–	–
– Vendor C	76,060,000	15.16	–	–
– Vendor D	3,968,000	0.79	–	–
– Vendor E	15,112,000	3.01	–	–
– Vendor F	5,852,000	1.17	–	–
Independent Shareholders *(Note 3)*	174,967,114	34.86	174,967,114	34.86
Total	501,843,114	100.00	501,843,114	100.00

Notes:

1. Certain percentage figures in the above table are subject to rounding adjustments.

2. Given that (a) the Offeror and Purchaser B are investors acquiring their respective portions of the Sales Shares together under the Sale and Purchase Agreement; (b) Purchaser B executed the Share Charge (Purchaser B) in favour of Get Nice and is one of the obligors under the Loan Facilities; and (c) Mr. LAN HU (the son of Mr. LAN SHUEN and Ms. HU LIO) holds 50% of the limited partnership interests in Purchaser B, Purchaser B is a party acting in concert with the Offeror.

3. As at the date of this joint announcement, Mr. Mak Tung Sang, an independent non-executive Director, beneficially owns 64,000 Shares and Mr. Jung Chi Pan, Peter, an independent non-executive Director, beneficially owns 64,000 Shares. Each of Mr. Mak Tung Sang and Mr. Jung Chi Pan, Peter is not a party acting in concert with the Offeror and is therefore classified as Independent Shareholder. Except for the afore-mentioned, none of the other Directors holds any Shares as at the date of this joint announcement.

INFORMATION OF THE GROUP

The Company is incorporated in the Cayman Islands with limited liability and the Shares are listed on the Main Board of the Stock Exchange. The Group operates its business through two segments. The Supply Chain Management Service Business segment is engaged in the provision of warehousing, transportation and value-added services. The Full Service Distribution Business segment is engaged in the wholesale and trading of fast-moving consumer goods.

Set out below are the audited consolidated financial results of the Group for each of the three financial years ended 31 December 2025, 31 December 2024 and 31 December 2023 as extracted from the annual reports of the Company for the years ended 31 December 2025, 31 December 2024 and 31 December 2023:

	For the year ended 31 December		
	2025	**2024**	**2023**
	HK$'000	*HK$'000*	*HK$'000*
	(audited)	*(audited)*	*(audited)*
Revenue	367,445	351,375	331,204
Profit/(loss) before tax	20,139	22,407	23,981
Profit/(loss) for the period	17,335	18,571	20,045
Net assets	108,782	106,751	113,271

INFORMATION OF THE OFFEROR

The Offeror is a company incorporated in BVI with limited liability. As at the date of this joint announcement, the Offeror is owned as to 80% by Mr. LAN SHUEN and 20% by Ms. HU LIO, and the directors of the Offeror are Mr. LAN SHUEN and Ms. HU LIO. Mr. LAN SHUEN and Ms. HU LIO are spouses. As at the date of this joint announcement, save for the holding of 244,964,000 Shares, the Offeror did not engage in any other business activities.

Mr. LAN SHUEN, aged 57, possesses over 30 years of practical experience in international trade and more than 20 years of in-depth operational expertise in cold chain park operations, as well as food supply and food processing sectors in both the PRC and overseas. He holds a Bachelor's Degree in Trade Economics from Shanxi University of Finance and Economics. In his early career, he engaged in business ventures in the Republic of Costa Rica, where he founded a company specializing in international trade and real estate development. He subsequently shifted his strategic focus to the PRC and Hong Kong. He has invested in cold chain industrial and logistics parks in Tianjin, Dalian, Shanghai, and Xi'an, and established trading companies in Beijing and Hong Kong. His major trading commodities include meat, aquatic products, fruits, ice cream, and others.

INFORMATION OF PURCHASER B

Purchaser B, an exempted limited partnership established in the Cayman Islands, is organised for the purpose of making investments. The general partner of Purchaser B is Qianshan Management. The limited partners of Purchaser B are Mr. LAN HU and Qianshan Holding. Each of the limited partners of Purchaser B holds 50% of the limited partnership interests in Purchaser B. Qianshan Management is wholly owned directly by Qianshan Holding, which in turn is wholly owned directly by Mr. WANG.

Mr. LAN HU is the son of Mr. LAN SHUEN and Ms. HU LIO. Mr. WANG is a friend and business partner of Mr. LAN SHUEN. Save as disclosed above, neither Mr. LAN HU nor Mr. WANG has any relationship with the Offeror or its ultimate beneficial owners.

Qianshan Capital Group is a fund management group operating both onshore in the PRC and offshore with "Qianshan Capital" as the overarching brand name. Founded in 2015, the Qianshan Capital Group is a leading private equity investment institution focused on the PRC's new economy sector. It specializes in private equity investments in hard technology fields such as artificial intelligence, semiconductors, and intelligent manufacturing. The total size of private equity funds (including US Dollar funds) under the Qianshan Capital Group's management exceeds RMB4 billions.

Purchaser B was invited by Mr. LAN SHUEN to invest in the Company. Immediately before Completion, Purchaser B did not hold any interest in any Shares.

Given that (a) the Offeror and Purchaser B are investors acquiring their respective portions of the Sales Shares together under the Sale and Purchase Agreement; and (b) Purchaser B executed the Share Charge (Purchaser B) in favour of Get Nice and is one of the obligors under the Loan Facilities granted to the Offeror, Purchaser B is a party acting in concert with the Offeror. Given that Mr. LAN HU (the son of Mr. LAN SHUEN and Ms. HU LIO) holds 50% of the limited partnership interests in Purchaser B, Purchaser B is also presumed to be acting in concert with the Offeror under Class (8) of the definition of "acting in concert" under the Takeovers Code.

INTENTIONS OF THE OFFEROR REGARDING THE GROUP

Following the close of the Offer, it is the intention of the Offeror to continue the existing principal businesses of the Group and maintain the listing status of the Company. However, the Offeror also intends to review the existing business activities, operations and assets of the Group for the purpose of formulating business plans and strategies for the future business development of the Group. The Offeror may explore other business opportunities, asset acquisition, business restructuring and diversification and/or fund-raising activities which may be appropriate in order to enhance the long-term growth potential of the Group.

Save for the intention of the Offeror regarding the Group as set out above, as at the date of this joint announcement, (i) the Offeror has no intention to discontinue the employment of the employees of the Group (except for a proposed change to the members of the Board at a time no earlier than that permitted under the Listing Rules and the Takeovers Code or such later time as the Offeror considers to be appropriate); (ii) the Offeror has no intention to re-deploy the assets of the Group other than those in its ordinary course of business; and (iii) no investment or business opportunity has been identified nor has the Offeror entered into any agreement, arrangement, understandings or negotiation in relation to the injection of any assets or business into the Group.

PROPOSED CHANGES TO THE COMPOSITION OF THE BOARD

As at the date of this joint announcement, the Board comprises Mr. Yeung Kwong Fat, Mr. Lee Kam Hung and Mr. Luk Yau Chi as executive Directors, and Mr. Mak Tung Sang, Mr. Jung Chi Pan, Peter and Ms. Lai Bibiana Wing Ying as independent non-executive Directors.

It is intended that all three executive Directors will resign with effect from the earliest time permitted under the Listing Rules and Rule 7 of the Takeovers Code. The Offeror intends to nominate new Director(s) to the Board immediately upon the said resignation becoming effective and any such appointment will be made in compliance with the Takeovers Code and the Listing Rules, and further announcement(s) will be made as and when appropriate. As at the date of this joint announcement, the Offeror has not identified any potential candidate to be appointed as a new Director.

MAINTAINING THE LISTING STATUS OF THE COMPANY

The Offeror has no intention to privatize the Company, and intends to maintain the listing of the Shares on the Stock Exchange following the close of the Offer.

Pursuant to the Listing Rules, if, at the close of the Offer, less than the minimum prescribed percentage applicable to the Company, being 25% of the issued Shares, are held by the public, or if the Stock Exchange believes that (i) a false market exists or may exist in the trading of the Shares; or (ii) there are insufficient Shares in public hands to maintain an orderly market, then the Stock Exchange will consider exercising its discretion to suspend dealing in the Shares until the prescribed level of public float is restored.

The directors of the Offeror and the new Directors to be appointed to the Board will undertake to the Stock Exchange to take appropriate steps as soon as possible following the close of the Offer to ensure sufficient public float exists in the Shares after the close of the Offer.

INDEPENDENT BOARD COMMITTEE AND JOINT INDEPENDENT FINANCIAL ADVISERS

The Independent Board Committee comprising all the independent non-executive Directors, namely Mr. Mak Tung Sang, Mr. Jung Chi Pan, Peter and Ms. Lai Bibiana Wing Ying, has been established by the Company pursuant to Rule 2.1 of the Takeovers Code to make recommendation to the Independent Shareholders in respect of the Offer, as to whether the Offer is fair and reasonable and as to acceptance of the Offer.

Patrons Capital and Aurelius have been appointed by the Company with the approval of the Independent Board Committee as the Joint Independent Financial Advisers to advise the Independent Board Committee and in respect of the Offer and, in particular, as to whether the Offer is fair and reasonable and as to the acceptance of the Offer. The advice of the Joint Independent Financial Advisers and the recommendations of the Independent Board Committee will be included in the Composite Document to be despatched to the Independent Shareholders.

DESPATCH OF THE COMPOSITE DOCUMENT

Pursuant to Rule 8.2 of the Takeovers Code, the Offeror is required to despatch the Composite Document (accompanied by the relevant form(s) of acceptance and transfer) to the Shareholders no later than 21 days after the date of this joint announcement, or such later date as the Executive may approve in accordance with the Takeovers Code.

It is the intention of the Offeror and the Company to combine the offer document and the Company's board circular in the Composite Document. In accordance with the Takeovers Code, the Composite Document will contain, among others, (i) further details of the Offer; (ii) the expected timetable of the Offer; (iii) a letter of recommendation from the Independent Board Committee to the Independent Shareholders in relation to the Offer; and (iv) a letter of advice from the Joint Independent Financial Advisers to the Independent Board Committee and the Independent Shareholders in relation to the Offer. Further announcement(s) will be made when the Composite Document is despatched.

The Independent Shareholders are encouraged to read the Composite Document carefully, including the advice of the Joint Independent Financial Advisers to the Independent Board Committee and the recommendation from the Independent Board Committee to the Independent Shareholders as to whether the Offer is, or is not, fair and reasonable and as to the acceptance of the Offer.

DISCLOSURE OF DEALINGS

In accordance with Rule 3.8 of the Takeovers Code, the respective associates of the Company and the Offeror (as defined in the Takeovers Code, and including but not limited to persons who own or control 5% or more of any class of relevant securities of the Company or the Offeror) are hereby reminded to disclose their dealings in any relevant securities of the Company pursuant to Rule 22 of the Takeovers Code.

In accordance with Rule 3.8 of the Takeovers Code, the full text of Note 11 to Rule 22 of the Takeovers Code is reproduced below:

"***Responsibilities of stockbrokers, banks and other intermediaries***

Stockbrokers, banks and others who deal in relevant securities on behalf of clients have a general duty to ensure, so far as they are able, that those clients are aware of the disclosure obligations attaching to associates of an offeror or the offeree company and other persons under Rule 22 and that those clients are willing to comply with them. Principal traders and dealers who deal directly with investors should, in appropriate cases, likewise draw attention to the relevant Rules. However, this does not apply when the total value of dealings (excluding stamp duty and commission) in any relevant security undertaken for a client during any 7-day period is less than $1 million.

This dispensation does not alter the obligation of principals, associates and other persons themselves to initiate disclosure of their own dealings, whatever total value is involved.

Intermediaries are expected to co-operate with the Executive in its dealings enquiries. Therefore, those who deal in relevant securities should appreciate that stockbrokers and other intermediaries will supply the Executive with relevant information as to those dealings, including identities of clients, as part of that co-operation."

RESUMPTION OF TRADING

At the request of the Company, trading in the Shares on the Stock Exchange has been halted with effect from 9:00 a.m. on 10 July 2026 pending publication of this joint announcement. Application has been made by the Company to the Stock Exchange for the resumption of trading in the Shares with effect from 9:00 a.m. on 20 July 2026.

WARNING

This joint announcement is made in compliance with the Takeovers Code for the purpose of, among other things, informing the Shareholders of the Offer to be made. Shareholders and potential investors of the Company should note that the Independent Board Committee has yet to consider and evaluate the Offer. The Directors make no recommendation as to the fairness or reasonableness of the terms of the Offer or as to the acceptance of the Offer in this joint announcement, and strongly recommend the Shareholders not to form a view on the Offer unless and until they have received and read the Composite Document, including the letter of recommendation of the Independent Board Committee and the letter of advice from the Joint Independent Financial Advisers in respect of the Offer.

Shareholders and potential investors of the Company are reminded to exercise caution when dealing in the Shares. Those who are in doubt as to the action should consult a licensed securities dealer or registered institutions in securities, bank manager, solicitor, professional accountant or other professional advisers.

DEFINITIONS

In this joint announcement, unless the context otherwise requires, the following expressions shall have the following meanings:

"acting in concert"	has the meaning ascribed to it under the Takeovers Code
"associate(s)"	has the meaning ascribed to it under the Takeovers Code
"Aurelius"	Aurelius Corporate Finance Limited, a corporation licensed by the SFC to carry out Type 6 (advising on corporate finance) regulated activity under the SFO
"Board"	the board of Directors
"Business Day(s)"	a day on which the Stock Exchange is open for the transaction of business
"BVI"	the British Virgin Islands

"Company"	World-Link Logistics (Asia) Holding Limited, a company incorporated in the Cayman Islands with limited liability, issued shares of which are listed on the Main Board of the Stock Exchange (Stock Code: 6083)
"Completion"	completion of the sale and purchase of the Sale Shares in accordance with the terms and subject to the conditions of the Sale and Purchase Agreement
"Completion Date"	the date on which the Completion took place, being 17 July 2026
"Composite Document"	the composite offer document and the Company's board circular to be jointly issued by the Offeror and the Company in connection with the Offer in accordance with the Takeovers Code
"Consideration"	the amount of HK$244,241,747.20, being aggregate consideration payable by the Offeror and Purchaser B to the Vendors for the purchase of the Sale Shares under the Sale and Purchase Agreement
"Consortium Agreement"	the consortium agreement dated 9 July 2026 entered into between the Offeror and Purchaser B in relation to the Offer
"Director(s)"	the director(s) of the Company
"Executive"	the Executive Director of the Corporate Finance Division of the SFC or any of his delegates
"Get Nice"	Get Nice Securities Limited, a corporation licensed by the SFC to carry out Type 1 (dealing in securities), Type 4 (advising on securities), Type 6 (advising on corporate finance) and Type 9 (asset management) regulated activities under the SFO, being the agent making the Offer for and on behalf of the Offeror and the provider of the Loan Facilities

"Group"	the Company together with its subsidiaries
"HK$"	Hong Kong dollars, the lawful currency of Hong Kong
"Hong Kong"	the Hong Kong Special Administrative Region of the PRC
"Independent Board Committee"	an independent committee of the Board comprising all the independent non-executive Directors, established by the Board to make recommendations to the Independent Shareholders in relation to the Offer
"Independent Shareholders"	Shareholders other than the Offeror, Purchaser B, their respective ultimate beneficial owners and any parties acting in concert with any of them
"Joint Independent Financial Advisers"	the joint independent financial advisers, namely Patrons Capital and Aurelius, appointed by the Company with the approval of the Independent Board Committee to advise the Independent Board Committee in respect of the Offer and, in particular, as to whether the Offer is fair and reasonable and as to the acceptance of the Offer
"Last Trading Day"	9 July 2026, being the last trading day of the Shares immediately before the publication of this joint announcement
"Listing Rules"	the Rules Governing the Listing of Securities on the Stock Exchange, as amended, supplemented or otherwise modified from time to time
"Loan Facilities"	the loan facilities granted to the Offeror by Get Nice pursuant to a loan agreement dated 9 July 2026 by and between the Offeror as the borrower and Get Nice as the lender
"Mr. LAN HU"	Mr. Jefferson Stephen Lan Hu, a limited partner of Purchaser B, and the son of Mr. LAN SHUEN and Ms. HU LIO

"Mr. LAN SHUEN"	Mr. Lan Shuen Ming, a director and one of the legal and beneficial owners of the Offeror, and the spouse of Ms. HU LIO
"Mr. WANG"	Mr. Wang Cheng, the sole shareholder of Qianshan Holding
"Ms. HU LIO"	Ms. Hu Lio Shixia, a director and one of the legal and beneficial owners of the Offeror, and the spouse of Mr. LAN SHUEN
"Offer"	the mandatory unconditional cash offer to be made by Get Nice for and on behalf of the Offeror to acquire all the issued Shares (other than those already owned or agreed to be acquired by the Offeror and the parties acting in concert with it) pursuant to Rule 26.1 of the Takeovers Code at the Offer Price
"Offer Period"	has the meaning ascribed to it under the Takeovers Code, which commences on 17 July 2026 (being the date of this joint announcement) and ends on date on which the Offer closes
"Offer Price"	the price at which the Offer will be made, being HK$0.7472 per Offer Share
"Offer Share(s)"	all the Shares in issue, other than those already owned or agreed to be acquired by the Offeror, Purchaser B, their respective ultimate beneficial owners and parties acting in concert with any of them
"Offeror"	Lia Investment Limited, a company incorporated in BVI with limited liability, which is held as to 80% by Mr. LAN SHUEN and 20% by Ms. HU LIO
"Overseas Shareholders"	Independent Shareholder(s) whose address(es), as shown on the register of members of the Company, is/are outside Hong Kong

"Patrons Capital"	Patrons Capital Limited, a corporation licensed by the SFC to carry out Type 1 (dealing in securities) and Type 6 (advising on corporate finance) regulated activities under the SFO
"Personal Guarantees"	the deed of guarantee dated 9 July 2026 executed by Mr. LAN SHUEN and Ms. HU LIO (as guarantors) in favour of Get Nice
"PRC"	the People's Republic of China, which for the purpose of this joint announcement, excludes Hong Kong, Macau Special Administrative Region of the PRC and Taiwan
"Purchaser B"	Qianshan Asia Buyout Fund, L.P., an exempted limited partnership established in the Cayman Islands
"Purchasers"	the Offeror and Purchaser B collectively
"Qianshan Capital Group"	Qianshan Holding, Qianshan Management and any of their holding companies, subsidiaries and fellow subsidiaries
"Qianshan Holding"	Qianshan Capital (Cayman) Holding Co., Ltd., an exempted company incorporated in the Cayman Islands with limited liability
"Qianshan Management"	Qianshan Capital (Cayman) Fund Management Co., Ltd., an exempted company incorporated in the Cayman Islands with limited liability
"RMB"	the lawful currency of the PRC
"Sale Shares"	326,876,000 Shares acquired by the Offeror and Purchaser B in aggregate pursuant to the Sale and Purchase Agreement, representing approximately 65.14% of the total issued share capital of the Company as at the date of this joint announcement
"Sale and Purchase Agreement"	the sale and purchase agreement dated 9 July 2026 entered into between the Vendors, the Offeror and Purchaser B in relation to the sale and purchase of the Sale Shares

"SFC"	the Securities and Futures Commission of Hong Kong
"SFO"	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong)
"Share(s)"	ordinary share(s) of HK$0.01 each in the share capital of the Company
"Share Charge (Offeror)"	the charge dated 9 July 2026 by and between the Offeror as chargor and Get Nice as chargee
"Share Charge (Purchaser B)"	the charge dated 9 July 2026 by and between Purchaser B as chargor, Qianshan Management as the general partner of Purchaser B and Get Nice as chargee
"Share Charges"	Share Charge (Offeror) and Share Charge (Purchaser B) collectively
"Shareholder(s)"	holder(s) of Share(s)
"Stock Exchange"	The Stock Exchange of Hong Kong Limited
"subsidiaries"	has the meaning ascribed to it under the Listing Rules
"Takeovers Code"	the Hong Kong Codes on Takeovers and Mergers, as amended, supplemented or otherwise modified from time to time
"TFI"	TFI Capital Limited, a corporation licensed by the SFC to carry out Type 6 (advising on corporate finance) regulated activity under the SFO, being the financial adviser to the Offeror
"US Dollar"	the lawful currency of the United States of America

"Vendor A"	Best Matrix Global Limited, a company incorporated in BVI with limited liability, which is wholly and beneficially owned by Vendor D and holds 143,796,000 Shares, representing approximately 28.65% of the total issued share capital of the Company as at the date of this joint announcement
"Vendor B"	Orange Blossom International Limited, a company incorporated in BVI with limited liability, which is wholly and beneficially owned by Vendor E and holds 82,088,000 Shares, representing approximately 16.36% of the total issued share capital of the Company as at the date of this joint announcement
"Vendor C"	Leader Speed Limited, a company incorporated in BVI with limited liability, which is wholly and beneficially owned by Vendor F and holds 76,060,000 Shares, representing approximately 15.16% of the total issued share capital of the Company as at the date of this joint announcement
"Vendor D"	Mr. Lee Kam Hung, who is an executive Director and holds 3,968,000 Shares, representing approximately 0.79% of the total issued share capital of the Company as at the date of this joint announcement
"Vendor E"	Mr. Yeung Kwong Fat, who is an executive Director and holds 15,112,000 Shares, representing approximately 3.01% of the total issued share capital of the Company as at the date of this joint announcement
"Vendor F"	Mr. Luk Yau Chi Desmond, who is an executive Director and holds 5,852,000 Shares, representing approximately 1.17% of the total issued share capital of the Company as at the date of this joint announcement

"Vendors"	Vendor A, Vendor B, Vendor C, Vendor D, Vendor E and Vendor F collectively
"%"	per cent

By order of the board of **Lia Investment Limited** **Lan Shuen Ming** *Director*	By order of the Board of **World-Link Logistics (Asia) Holding Limited** **Yeung Kwong Fat** *Chairman and Chief Executive Officer*

Hong Kong, 17 July 2026

As at the date of this joint announcement, Mr. Lan Shuen Ming and Ms. Hu Lio Shixia are the directors of the Offeror. The directors of the Offeror jointly and severally accept full responsibility for the accuracy of the information contained in this joint announcement (other than that relating to the Group) and confirm, having made all reasonable enquiries, that to the best of their knowledge, opinions expressed in this joint announcement (other than that expressed by the Directors) have been arrived at after due and careful consideration and there are no other facts not contained in this joint announcement, the omission of which would make any statements in this joint announcement misleading.

As at the date of this joint announcement, the Board comprises Mr. Yeung Kwong Fat, Mr. Lee Kam Hung and Mr. Luk Yau Chi as executive Directors, and Mr. Mak Tung Sang, Mr. Jung Chi Pan, Peter and Ms. Lai Bibiana Wing Ying as independent non-executive Directors.

The Directors jointly and severally accept full responsibility for the accuracy of the information contained in this joint announcement (other than that relating to the Offeror and parties acting in concert with it) and confirm, having made all reasonable inquiries, that to the best of their knowledge, opinions expressed in this joint announcement (other than that expressed by the directors of the Offeror) have been arrived at after due and careful consideration and there are no other facts not contained in this joint announcement, the omission of which would make any statements in this joint announcement misleading.